The State Bar of Texas collects the following information pursuant to section 81.0215 of the Texas Government Code chapter 81 (the State Bar Act), which requires the State Bar to adopt a strategic plan every two years that includes measureable goals and a system of performance measures. The State Bar Act further requires the bar to report to the Texas Supreme Court the outcomes of these strategic plan performance measures.

As the basis of its current strategic plan, the State Bar identified six broad strategic categories guiding its goals and performance measures: 1) Service to the Public; 2) Service to Members; 3) Protection of the Public; 4) Access to Justice; 5) Sound Administration and Resources; and 6) Financial Management. The following data reflect results and outcomes of State Bar core services for the 2020-2021 bar year.

### SERVICE TO THE PUBLIC

<table>
<thead>
<tr>
<th>Description</th>
<th>Quantity/Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Distribution of information regarding legal issues of interest to the public</td>
<td>10,069 pamphlets or printed materials</td>
</tr>
<tr>
<td>Distribution of multimedia information regarding legal issues and topics of particular relevance to the public</td>
<td>37 news releases, media advisories, and op-eds</td>
</tr>
<tr>
<td>Visits to page on State Bar website relating to disaster recovery resources for the public</td>
<td>5,998 page views</td>
</tr>
<tr>
<td>Visits to page on State Bar website relating to disaster recovery resources for attorneys</td>
<td>1,134 page views</td>
</tr>
<tr>
<td>Visits to pages on State Bar-related websites containing legal information on issues of importance to the public</td>
<td>23,647 pamphlets page hits, 4,479 downloads of pamphlets, 21,842 downloads of articles, 1,028 media page hits, 21,119,238 total hits to the SBOT website, and 15,696,316 unique page views</td>
</tr>
<tr>
<td>Traffic to Texas Bar Blog on legal issues of importance to the public</td>
<td>185,883 page views</td>
</tr>
<tr>
<td>Traffic to State Bar social media sites on legal issues of importance to the public</td>
<td>270,797 engagements, 25,067 clicks, and 4,406,367 impressions</td>
</tr>
<tr>
<td>Courses provided to teachers by the Law-Related Education Department</td>
<td>44 Law-Focused Education teacher training sessions and 1,382 participants trained by LRE</td>
</tr>
<tr>
<td>Degree of satisfaction</td>
<td>99% would recommend LRE training to other teachers</td>
</tr>
<tr>
<td>Students taught by LRE-trained teachers</td>
<td>131,032 students impacted by teacher training sessions</td>
</tr>
<tr>
<td>Traffic to LRE/LFEI website and related sites and social media</td>
<td>312,891 visits</td>
</tr>
<tr>
<td>Traffic to the After the Bar Exam online resource</td>
<td>7,622 watched segments; 2,679 downloaded segments</td>
</tr>
<tr>
<td>Traffic to the TYLA Ten Minute Mentor online resource</td>
<td>55,307 watched segments; 29,996 downloaded segments</td>
</tr>
<tr>
<td>Traffic to the TYLA Ten Minute Mentor Goes to Law School online resource</td>
<td>4,522 watched segments; 1,687 downloaded segments</td>
</tr>
<tr>
<td>Number of TYLA presentations given at law schools</td>
<td>5 virtual law school orientation presentations</td>
</tr>
<tr>
<td>Number of TYLA presentations by attorneys and judges in public schools</td>
<td>0 presentations due to COVID-19</td>
</tr>
<tr>
<td>Distribution of TYLA resources and information regarding legal issues of interest to the public through community service and education</td>
<td>720 project distributions</td>
</tr>
</tbody>
</table>
Number of those helped by Texas Lawyers for Texas Veterans:
Since 2010, over **11,000** volunteer attorneys, paralegals, and law students have assisted more than **32,000** veterans through local bar associations and other attorney volunteer organizations.

Number of people who received a referral through the Lawyer Referral and Information Service: **49,735** calls answered and **54,393** referrals made

**SERVICE TO MEMBERS**

Attendance for TexasBarCLE webcasts:
Offerings—**146**, Attendance—**13,294**

Attendance for TexasBarCLE online CLE:
Offerings—**894**, Attendance—**238,137**

Attendance for TexasBarCLE video courses:
Offerings—**89**, Attendance—**4,584**

Attendance for TexasBarCLE live courses:
Offerings—**98**, Attendance—**18,137**

Number of registrants for TexasBarCLE free 1/2-hour online classes: **39,541**

Number of low-cost offerings: **34**

Number of publications offered by TexasBarCLE: **250** course book titles for sale

Number of CLE scholarships given to members: **385**

Sales of books by Texas Bar Books: **26,842** print, electronic, DVD, and online subscription sales

Number of CLE ethics publications offered by Texas Bar Books: **21** Texas Bar Books publications that include ethics topics; **157** Law Practice Management CLEs with most of them having an ethics component

Diversity of SBOT committee membership: **56%** male and **44%** female, **72%** White, **13%** Hispanic/Latino, **8%** Black/African American, **3%** Asian/Pacific Islander, less than **1%** American Indian/Alaska Native, and **3%** all others (numbers may not sum to 100% due to rounding)

Diversity of SBOT section membership: **61%** male and **39%** female; **79%** White, **10%** Hispanic/Latino, **6%** Black/African American, **3%** Asian/Pacific Islander, less than **1%** American Indian/Alaska Native, and **2%** all others (numbers may not sum to 100% due to rounding)

The State Bar remains committed to offering its members unique access to resources, goods, and services to help them in their professional as well as personal lives. In the 2020-2021 bar year, a total of **46** contracted benefits were offered through the State Bar Member Benefits Program. Goods and services offered include lawyer-specific programs, financial services, travel discounts, car rentals, office supplies, health insurance through the Texas Bar Private Insurance Exchange, and professional liability insurance through TLIE.

Statistics related to the aging lawyer population: The median age of Texas attorneys increased from **48** to **49** between 2010 and 2020; during that same period, attorneys 65 and older went from making up **11%** of the attorney population to **19%**

Visits to SBOT Member Benefits homepage: **60,176** page views

Visits to Texas Bar Private Insurance Exchange website: **91,083** page views

Number of members enrolled in one or more insurance products through the Texas Bar Private Insurance Exchange: **20,864**

Number of members enrolled in major medical insurance: **13,648**

Number of attorneys, law firms, and legal departments attending and participating in the Texas Minority Attorney Program: **99**

Number of attorneys, law firms, and legal departments attending and participating in the Texas Minority Counsel Program: **453** attendees, **19** interviewing corporations, and **43** sponsoring firms/organizations

Attendee satisfaction with the Texas Minority Counsel Program:
Through a conference evaluation survey, the overall course was given a positive rating of **97%**; **100%** of respondents stated they are likely to recommend the conference to others

Attendee satisfaction with the Texas Minority Attorney Program:
Evaluation form results show an overall event rating of **3.7** out of **4.0**
The Texas Lawyers’ Assistance Program handled a total of 845 consultations—64% were related to mental health, 33% were related to substance use, and 3% were related to cognitive issues. TLAP’s website—tlaphelps.org—garnered 34,511 users and 41,906 page views. TLAP made 125 educational outreach presentations, including at law schools.

Number of distributed publications: 5 articles written by TLAP have been distributed

Number of views of TLAP videos via the website: 1,326 page views of TLAP video page that houses Courage, Hope, Help—TLAP Is There, the four-minute excerpt of Courage, Hope, Help—TLAP Is There, the short TLAP promo, Practicing From the Shadows, Practicing Law and Wellness, It’s Good to Get Help, Stories of Recovery, and the Trauma of Harvey: Identifying PTSD in Yourself and Others

Number of attorneys and volunteers/mentors participating in the Texas Opportunity & Justice Incubator, or TOJI: 109 volunteers/mentors, including 77 lawyers

Number of TOJI-created resources shared with the State Bar membership at large: TOJI made 7 public presentations with supplemental materials

Number of hours of training to TOJI participants: 144.5

Number of users and page views to TOJI website: 3,090 users and 7,353 page views

Number of counties served by participants: With the 2020 expansion to a statewide virtual program, TOJI has served clients in 125 of Texas’ 254 counties

Number of page views to the Law Practice Management Program webpage: 9,944

Number of lawyers who attended live, video, webcast, or online CLE courses on law practice management topics: 16,216

Number of phone calls and emails the Law Practice Management Program responded to: 135 phone calls and 88 emails

Number who voted in the 2021 SBOT elections: 20,518 (19.19% of the 106,943 ballots sent)

Visits to pages on State Bar of Texas Law Practice Management Program’s website related to lawyer succession planning: 3,280 on the Law Practice Management Program website, 4,479 visits to the Succession Planning portal on the State Bar website, and 3,122 views of Closing a Practice materials on the State Bar website

Number of advanced designations of custodian attorneys received by the State Bar: 203

PROTECTION OF THE PUBLIC
Contacts the Client-Attorney Assistance Program, or CAAP, received: 22,664 via mail, email, and phone

Dispute resolutions conducted by CAAP: 911, with productive communication successfully reestablished in 87% of the cases

Number of referrals by the Office of Chief Disciplinary Counsel to the CAAP program: 331

Number of submissions reviewed by the Advertising Review Committee: more than 2,693

ATTORNEY DISCIPLINE SYSTEM (CHIEF DISCIPLINARY COUNSEL)
Information regarding disciplinary trends: The number of barratry-related grievances filed with CDC increased by more than 48%

Number of barratry-related complaints filed: 16 (number includes grievances that were pending classification at the end of the bar year)

Number of grievances filed: 7,007

Number of grievances classified as complaints: 1,946

Number of grievances dismissed as inquiries: 4,870

Number of investigatory hearings held by CDC: 354

BAR YEAR 2020-2021
Total Complaints Resolved 459
Total Sanctions 372
Disbarments 18
Resignations 15
Suspensions 123
Public Reprimands 36
Private Reprimands 100
Grievance Referral Program 80

Eligible applications considered by the Client Security Fund: 135

Eligible applications approved by the Client Security Fund: 79
Total amount of grants approved by the Client Security Fund: **$483,699.91**

Efforts to publicize the Client Security Fund to eligible recipients and to discourage theft of clients' funds by their attorneys: CDC continues to provide information on the Client Security Fund to complainants who have filed attorney grievances and to publicize the fund via the media.

The ethics attorneys on the Ethics Helpline returned about **5,000 calls**.

**Number of continuing legal education ethics offerings:** TexasBarCLE programs provided **4,966** total MCLE hours and of those hours, **1,185** hours (24%) were for ethics credit.

**Number of ethics publications by Texas Bar Books:** 1 devoted solely to ethics and 20 that contain ethics topics.

### ACCESS TO JUSTICE

**Legal aid and pro bono attorneys using free legal research:** 475 attorneys; 90 paralegals

**Legal aid referrals made by the State Bar of Texas Legal Access Division staff to members of the public and to inmates:** 1,446

**Legal aid and pro bono attorneys using the Texas Legal Services Network Malpractice Insurance Program offered through the State Bar of Texas Legal Access Division:** 7,518 attorneys; 64 different organizations

**Legal aid and pro bono attorneys who used the joint TexasBarCLE and Legal Access Division tuition waiver program:** 68

**Legal aid and pro bono attorneys who participated in the Language Access Fund:** 12,661 interpreted phone calls; 52 translated documents; 47 on-site interpreter reimbursements; served clients speaking 70 languages.

**Texas attorneys who participated in the Communication Access Fund:** 18 attorneys

For 2020-2021, the Texas Student Loan Repayment Assistance Program approved 55 legal aid lawyers for up to **$6,000** a year in repayment support.

**Attendees at Legal Access Division annual seminars:** 610 attended the Poverty Law Conference; 85 attended the Pro Bono Coordinators Retreat pre-conference only

**Number of those helped by Texas Lawyers for Texas Veterans:** Since 2010, over 11,000 attorneys, paralegals, and law students have assisted more than 32,000 veterans through local bar associations and other attorney volunteer organizations

**Number of sections that have pro bono initiatives:** 18 sections have pro bono initiatives, which include grants, CLE scholarships for legal aid providers or attorneys who agree to undertake a pro bono case, internships with legal aid providers, or other programs that support access to justice initiatives.

**Number of lawyers and law students participating in pro bono initiatives (including grants, CLE scholarships, and internships):** Due to COVID-19, there were no scholarships awarded.

**Total voluntary ATJ contributions through membership fee statements:** $1,471,744 from 10,869 attorneys.

**Number of pro bono contributions by non-lawyer professionals:** 4 paralegals are members of the Pro Bono College in which members must complete at least 50 hours of pro bono services annually and 16 paralegals reported 1,022 hours of pro bono services through the MyBarPage pro bono reporting portal.

**Number of access to justice presentations made to attorneys and groups:** 5

**Number of pro bono legal clinic resources, such as toolkits, provided by the Legal Access Division and the Texas Access to Justice Commission:** 297 Limited Scope Representation Toolkits; 686 Texas Transfer Toolkits.

**State legislative funding in support of legal services to the poor:** $18,780,784 in general revenue over the biennium in basic civil legal services funds; $6 million in general revenue over the biennium to provide legal services to veterans and their immediate families; $10 million in general revenue over the biennium for the Legal Aid for Survivors of Sexual Assault (LASSA) Program.

**Federal funding to Legal Services Corporation in support of legal services to the poor in Texas:** $39,221,467 to the Legal Services Corporation.

**Total donated by lawyers in support of legal services to the poor as reported by lawyers through bi-annual pro bono survey:** In 2020, lawyers contributed $1,471,744 through the Justice for All ATJ Contribution Campaign in conjunction with the dues statement; lawyers also contributed $14.2 million in out-of-pocket expenses handling pro bono cases and $9.7 million in direct donations to legal aid and pro bono organizations.

**Publicity received for attorney volunteer efforts in Texas:** 11 articles about the State Bar of Texas’ pro bono efforts.

**Traffic to and usage of probonotexas.org:** 20,554 users; 39,854 page views.
Operational in Number of periodic tests conducted of disaster preparedness plan and at normal operations in Effectiveness of disaster preparedness plan: the approved Disaster Recovery and Communications plan affecting the State Bar administration and services in the event of any disaster Implementation of disaster preparedness plan to assure continuity

Statistics regarding staff retention and attrition: 7.5% turnover rate

Number of customer service complaints received via the “Contact Us” page on the SBOT website: 20 and 20 resolved successfully

Implementation of disaster preparedness plan to assure continuity of State Bar administration and services in the event of any disaster affecting the State Bar: The State Bar makes every effort to stress test the approved Disaster Recovery and Communications plan

Effectiveness of disaster preparedness plan: The State Bar can be at normal operations in 24 hours

Number of periodic tests conducted of disaster preparedness plan and results of such test: Biannual tests prove all major systems can be operational in 24 hours

FINANCIAL MANAGEMENT
Financial audit: The result of the most recent financial audit (FY2020) resulted in an unmodified opinion on the State Bar’s Annual Financial Report for the year ended May 31, 2020—this opinion level is considered the best audit result available; the FY2021 financial audit began June 2021.

This audit’s purpose is to provide assurance that the annual financial report presents the financial position of the State Bar fairly; in other words, the statements are free of material misstatements. To provide an opinion on the financial statements, the auditors test controls over financial operations and target financial areas that generate a significant amount of revenue or expense and review asset liability controls and reporting. The auditors concluded that the financial statements comply with accounting principles generally accepted in the United States.

Annual internal control audit: The annual internal control audit examined attorney discipline processes, internal controls within sections, and investment processes. The auditors issued 3 internal audit reports, which concluded that controls over operations were generally effective to provide reasonable assurance that risks are being managed and objectives should be met—the detailed reports, recommendations, and management responses can be viewed at any time at texasbar.com/finances

Amount SBOT has set aside in general fund reserves: $9,140,350, which represents 2.5 months of operating expenditures

Success of cost-saving measures implemented by the State Bar: The State Bar’s submitted budget for FY2022 contained $986,374 in budget reductions primarily from controlling salaries and benefits costs

Expenditure Protest Policy
The purpose of the State Bar of Texas is to engage in those activities enumerated at § 81.012 of the State Bar Act. The expenditure of funds by the State Bar of Texas is limited as set forth at § 81.034 of the State Bar Act and in Keller v. State Bar of California, 496 U.S. 1 (1990), and McDonald v. Longley, 4 F.4th 229 (5th Cir. 2021). If any member has a reasonable belief that any actual or proposed expenditure is not within such purposes of, or limitations on, the State Bar, then such member may object thereto and seek a refund of a pro rata portion of his or her dues expended, plus interest, by filing a written objection with the Executive Director. The objection must be made in writing, on the official State Bar Fees Objection Form, addressed to the Executive Director of the State Bar, P.O. Box 12487, Austin, TX 78711, or by email to objections@texasbar.com. The objection must be submitted no later than 60 calendar days after the annual audit of the State Bar for the fiscal year in which the transaction objected to occurred is published on the State Bar website. A copy of the State Bar Fees Objection Form may be obtained by written or in person request to the Executive Director or from the State Bar website at www.texasbar.com/objections.

Upon receipt of a member’s objection, the Executive Director shall within 60 calendar days review such objection together with the allocation of dues monies spent on the challenged activity and, in consultation with the President, shall have the discretion to resolve the objection, including refunding a pro rata portion of the member’s dues, plus interest. If the objecting member contests the Executive Director’s determination of the member’s claim, the objecting member may, within 30 calendar days of notice of the Executive Director’s determination, invoke the objection procedures set forth in Section 3.14 of the State Bar of Texas Board of Directors Policy Manual, which include an opportunity for the objection to be decided by an impartial decisionmaker. Any refund of a pro rata share of the member’s dues shall not be construed as an admission by the State Bar that the challenged activity was not or would not have been within the purposes of or limitations on the State Bar.