HOW TO DISCUSS PROBLEMS WITH AN AGING OR IMPAIRED LAWYER

Prepared by Chris Ritter, JD, TLAP Director

www.texasbar.com/tlap
800-343-TLAP(8527)
512-427-1453
# How to Discuss Problems with an Aging or Impaired Lawyer

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I. INTRODUCTION.

The tide is dramatically shifting when it comes to the population of our seniors. In 1900, only 4 percent of Americans were over 65 years old.\(^1\) By 2020, the percentage of Americans over that age 65 is projected to be 17%.\(^2\)

It is remarkable that, according to the State Bar of Texas Membership Attorney Statistical Profile for 2017-18, 16,667 attorneys are over 65 years old, which is just over 17% of all attorneys. More than 10,000 are over 70 years of age and practicing.

For lawyers, a group already burdened with extraordinary anxiety and mental health challenges, the combination of practicing law and entering into cognitive decline can be overwhelming. Lawyers already have the highest rate of depression of any occupational group in the United States.\(^3\) We also experience depression 3.6 times as often as the general population.\(^4\) Furthermore, we have staggering substance use numbers (21% of all attorneys and 32% of those under 30 years of age). Forty-six percent of 13,000 attorneys admitted struggling with depression while practicing law and most attorneys (61%) have suffered symptoms of serious anxiety disorders.\(^5\)

Considering the stress of growing older and facing cognitive decline, it is no surprise that more and more law firms face the very difficult situation of dealing with attorneys that are practicing beyond the time they should.

My first job in a law firm involved working right next door to an attorney in his eighties. I was amazed to have a mentor with such experience. I also quickly realized that both of us were there to look out for the other’s best interest. It was not too long after we began that arrangement that I discovered some red flags in some cases that he had handled. It became obvious to his partners shortly thereafter that he should transition. I have no idea how the firm handled the process, but I do know that it had to be extraordinarily difficult for everyone involved because he was such a wonderful character and moving on was likely very difficult.

Since that time, I have worked with quite a few law firms in similar situations and have learned much from what others have

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\(^1\) See Kendra L. Basner, Aging Population of Lawyers Means Colleagues Need to Keep Watchful Eye, 30 LAW. MAN. PROF. CONDUCT 637 (Sep. 24, 2014).

\(^2\) Id.

\(^3\) See Lawrence S. Krieger and Kennon M. Sheldon, What Makes Lawyers Happy? Transcending the Anecdotes with Data from 6200 Lawyers , 83 GEO. WASH. U. L. REV. 554 (2015); see also Rosa Flores &


\(^4\) See William Eaton et al., Occupations and the Prevalence of Major Depressive Disorder, 32 J. OCCUPATIONAL MED. 1079, 1085 tbl. 3 (1990).

\(^5\) Id.
shared with me about the subject. I have also gathered some information from some leading resources. This brief article is meant to help those dealing with a loved one or a partner who needs help or perhaps needs to retire from practicing law due to a cognitive impairment.

II.

IS THERE A PROBLEM?

GATHER INFORMATION AND CONSULT A PROFESSIONAL

Lawyers can suffer from a number of kinds of cognitive impairments. We often hear about the cognitive impairment called dementia that involves increasing memory loss that can lead to serious disorientations and confusion. 6While dementia is really a group of symptoms that negatively impact memory, Alzheimer’s disease is its most common form and is a progressive disease of the brain that slowly causes impairment in memory and cognitive function. About 10% of Alzheimer’s Dementia is hereditary. The other causes are largely unknown.7

The second most common form of dementia is related to cardiovascular “mini” infarcts, or minor strokes. One way to differentiate these two is that Alzheimer’s dementia tends to be slowly progressive, while cardio-vascular dementia progresses in a “stair-step” way, with intermittent declines over time.

There are many other causes of cognitive impairment. One obvious cause is alcohol and substance abuse. Psychiatric disorders other than dementia may also cause cognitive impairment as we will delineate below. Others include medical issues, such as thyroid disorder, some vitamin deficiencies, rheumatoid disorders, cancer and head trauma. Lawyers know a lot about law, but rarely do they have any business trying to diagnose a loved one or partner’s mental health situation. However, when certain things happen, such as obvious memory loss and disorientation, etc., even we laypeople can make use of some diagnostic tools that might help us in the process.

The following checklist items may be useful to evaluate at the outset to help a partner or family work with a mental health professional to determine if a problem may exist:8

_____ Deteriorating performance at work
_____ Making mistakes on files / cases

7 For an abundance of articles with guidance on how to deal with senior lawyer issues, click here: https://www.americanbar.org/groups/professional_responsibility/resources/lawyersintransition/interventionandimpairmentassistance; and https://www.americanbar.org/groups/lawyer_assistan

ce/articles_and_info/senior_lawyer_resources/; and here: https://www.americanbar.org/groups/professional_responsibility/resources/lawyersintransition/
8 These questions are adapted from the Capacity Worksheet for Lawyers, Assessment of Older Adults with Diminished Capacity: A Handbook for Lawyers, by the ABA Commission on Law and Aging and the American Psychological Association (2005).
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_____ Difficulties functioning without the help of a legal assistant / other lawyers

_____ Committing obvious ethical violations

_____ Failing to remain current re changes in law; over-relying on experience

_____ Exhibiting confusion re timelines, deadlines, conflicts, trust accounting

_____ Inappropriately dressed

_____ Poor grooming/hygiene

Interpersonal disinhibition

_____ Making inappropriate statements that are historically uncharacteristic for the lawyer

_____ Engaging in uncharacteristically inappropriate behavior

_____ Disinhibition in other unusual behaviors

_____ Denial of any problem

_____ Exhibits/expresses highly defensive beliefs

_____ Feels others out “to get” him/her, organized against him/her

_____ Significant changes in characteristic routine at work

_____ Short-term memory problems (reduced ability to manipulate information in ST memory)

_____ Forgets conversations, events, details of cases

_____ Repeats questions and requests for information frequently

_____ Executive functioning (slower and less accurate in shifting from one thought or action to another)

_____ Trouble staying on task / topic

_____ Trouble following through and getting things done in a reasonable time

_____ Lack of mental flexibility

_____ Difficulty adjusting to changes

_____ Difficulty understanding alternative or competing legal analysis, positions

_____ Comprehension problems

_____ Problems with verbal expression

_____ Difficulty finding the correct word to use

_____ Circumstantiality (providing a lot of unnecessary details; taking a long time to get to the point)

_____ Tangentiality (getting distracted and never getting back to the point)

_____ Confused about date / time-sensitive tasks

_____ Missing deadlines for filing legal documents

_____ Attention / concentration (problems with dividing attention, filtering out noise and shifting attention)

_____ Lapses in attention

_____ Overly-distractable
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_____ Emotional distress
_____ Emotional lability (rapidly changing swings in mood and emotional affect)

The list above is not intended to be a diagnostic tool and certainly most of us have some of these symptoms at any given time, but it is a collection of symptoms that will help a mental health professional to guide you regarding conditions, resources, and solutions. If you find that the person you are concerned about has some of the symptoms noted, you should consult with a professional about them and, if it looks like it could be a cognitive disorder, it may be time to take the next step: get the impaired person to the professional.

III.

TIPS FOR TALKING TO THE IMPAIRED LAWYER: IF THE ANSWER IS “POSSIBLY” OR “YES,” TALK TO THE ATTORNEY AND TRY TO GET THE ATTORNEY TO THE APPROPRIATE PROFESSIONAL FOR A FORMAL ASSESSMENT.

Diagnosing impairments such as dementia and other cognitive problems can involve assistance of several kinds of mental health professionals, including medical doctors, psychiatrists, geriatricians, neuropsychologists, neurologists, and more. To discover what the real problem is, an attorney must get an assessment.

However, the process of convincing a partner or loved one to go to a doctor to get assessed or to see a doctor is likely to be the most difficult part of the process. Furthermore, talking about the symptoms as they relate to practicing law can be very troubling. Nevertheless, once these things are accomplished, the rest of the process can become much easier.

Below are some basic strategies and tips for discussing the issue with the impaired attorney and trying to get the attorney to the help needed:

25 Tips for Approaching the Impaired Lawyer

1. Partner with one or more individuals that the lawyer trusts, and that has/have firsthand observations of the lawyer’s symptoms that are raising concerns.

2. Consult and discuss a plan for the meeting with an experienced professional (Call TLAP for referrals at 1-800-343-TLAP).

3. Normalize the problem and mention the possibility of improvement with help.

4. Be sure to avoid confrontation. It is better to avoid debate about the issue at hand and redirect denial of a problem later (see no. 12).

4. Starters / icebreakers

9 Many of these suggestions were adapted from the ABA CoLAP Senior Lawyer Committee Working Paper on Cognitive Impairment (2012) and from the Texas Lawyer Assistance Program’s The Senior Lawyer In Decline: Transitions With Dignity – ABC’s of helping the senior lawyer in need. https://www.texasbar.com/Content/NavigationMenu/ForLawyers/AgingLawyerissues/COLAP-WorkingPaper.pdf Decline
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- I am concerned about you because…
- We have worked together a long time. So I hope you won’t think I’m interfering when I tell you I am worried about you…
- I’ve noticed you haven’t been yourself lately, and am concerned about how you are doing…..

5. Get the lawyer to talk; listen, do not lecture.

6. While listening, add responsive and reflective comments.

7. Express concern with gentleness and respect.

8. Share firsthand observations of the lawyer’s objective behavior that is raising questions or causing concerns.

9. Review the lawyer’s good qualities, achievements and positive memories.

10. Approach as a respectful and concerned colleague, not an authority figure.

11. Act with kindness, dignity and privacy, not in crisis mode.

12. If the lawyer does not believe that his/her level of professional functioning has declined or is impaired, suggest assessment by a specific professional (in most instances, a neuropsychologist) and have contact information ready.

13. Offer assistance and make recommendations for a plan that provides oversight if that would be appropriate under the circumstances and ensure adequate safeguards.

(e.g., a buddy system or part-time practice with co-counsel).

14. Remember that this is a process, not a onetime event.

15. Be direct, specific, and identify the problem.

16. Speak from personal observations and experience; state you feelings.

17. Report what you actually see

18. Be respectful and treat the lawyer with dignity

19. Act in a non-judgmental, non-labeling, non-accusatory manner

20. Offer to call the lawyer’s doctor with observations.

21. Refer for evaluation, have resources at hand

22. Suggest alternative; inactive status, disability leave, if appropriate.

23. Use reputation and professionalism as a tool: suggest the potential consequences for inaction: malpractice or disciplinary complaints

24. Don’t ignore and do nothing

25. Include family, unless it has been requested that they not be included

Having set forth these general tips, I want to spend a moment to focus on
main goal of talking with an impaired attorney: **getting them to the professional that can assess and hopefully help them.**

Most of the points I have learned from my experience in these cases are included in the tips just listed above, but I think it is worth spending some time to focus on what can often be the most difficult obstacle to an attorney getting to a professional: fear.

Attorneys are perhaps the most egocentric professionals, and I am not saying that as an insult. What I am saying is that we identify ourselves with our professional position as much as any profession and doctors are the only ones in our ballpark. For example, I have been employed as a number of things in my life: a waiter, a dishwasher, a gas station attendant, a referee, etc. I have never thought of myself as any of those things. I have often thought of myself as a lawyer, even now when I am handling no cases.

The reason that I mention this quality of lawyers is because we tend to strongly identify who we are with our job. That makes the issue at hand even more difficult to consider and discuss for the impaired lawyer. There is substantial fear of loss of identity with losing the ability to practice law. Therefore, when discussing the concerns with an attorney, one should extend extraordinary compassion and reassurances that the only way to protect the reputation that the attorney has built over time is to get an assessment and do what the professionals suggest. Indeed, the fear of losing the life-long dignity one has gained by embarrassment due to impairment at the end of a career can outweigh the fear of not practicing if additional possibilities for a purpose or for service are made apparent. Therapists can also be very helpful with regard to these existential concerns.

**III. WHEN THE IMPAIRMENT IS NOT COGNITIVE.**

Older attorneys can be greatly affected by grief, depression, anxiety, addiction, and many other very treatable disorders that are not cognitive in nature. Attorneys have the highest rate of depression of any occupational group in the United States. A 1990 study indicated that attorneys suffer depression 3.6 times as often as the general population. A study of almost 13,000 employed attorneys showed that 45.7% of attorneys reported suffering from depression during their careers.

We also know that 21% of attorneys suffer from problematic drinking, defined as “hazardous, harmful, and potentially alcohol-dependent drinking” (some have referred to these people in the past as “alcoholics”), 28% suffer from depression, and 19% suffer from clinical anxiety disorder.11

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10 For all citations of statistics in this article, visit: https://www.texasbar.com/AM/Template.cfm?Section=Wellness1&Template=/CM/ContentDisplay.cfm&ContentID=30326).

Obviously, these are major problems. The following are ten practical tips which any affected attorney should consider:

1. Get Therapy!

Lawyers have often chuckled at the saying, “A lawyer who represents himself has a fool for a client.” If a lawyer has no business (though trained in law) directing his or her own legal issue, how much less should an attorney be trying to handle his or her own mental health issue for which they aren’t even trained?

Therapy in multiple forms has been shown to help reduce the impact of trauma on mental health. Historically, therapies use to treat PTSD have included processing and exposure kinds of therapies in which a person is gradually exposed to the triggering circumstance until it is no longer disturbing such as EMDR, discussed below.12 There is now growing support for several mindfulness based modalities13 that seems particularly well-suited for attorneys.

Acceptant and Commitment Therapy (ACT) focuses on avoidance of thoughts, memories, and experiences and utilizes mindfulness exercises to increase willingness to encounter thoughts and feelings.14

Dialectical Behavior Therapy (DBT) is another empirically supported treatment that seems ideal for attorneys dealing with trauma related symptoms. It involves individual or group session in which the client focuses on four areas for resolving difficulties in life: mindfulness, distress tolerance, interpersonal conflict management, and emotion regulation.15 Lawyers are excellent learners and this modality provides many easy to learn tools for handling common difficulties in relationships and in confrontational circumstances often faced by attorneys.

DBT is a subset of Cognitive Behavioral Therapy which is shown in numerous studies to be effective in dealing with anxiety disorders, depression, and other mental health disorders commonly seen in attorneys.

EMDR (Eye Movement Desensitization and Reprocessing), though not mindfulness based, is another kind of psychotherapy that enables people to become desensitized to past trauma and heal from the symptoms and emotional distress that are the result of disturbing life experiences. Repeated studies show that by using EMDR therapy people can experience the benefits of psychotherapy that once took years to make a difference.16 EMDR therapy helps to rewire the traumatic memory network so that traumatic events are desensitized and new associations are created between the traumatic memory and more complete information. These new associations allow processing and the elimination of emotional distress.

13 See Id.
14 Id. at 27.
15 Id.
16 See http://www.emdr.com/what-is-emdr/
There are many other therapeutic modalities that can help attorneys deal with the symptoms of trauma. If you have any questions about where to find an appropriate mental health professional for further guidance, please do not hesitate to contact TLAP at 1-800-343-TLAP (8527).

2. Build Resilience Skills

Building skills to be resilient can likely help a person to overcome some of the effects of trauma. It can also help prevent a person from getting overwhelmed to begin with. The following are just a few of the many resilience skills that can help attorneys:

a. Practice Gratitude.

There is a growing body of research showing the powerful positive effects of thinking about what we are glad to have in our lives.\(^\text{17}\) This research shows that there are significant benefits psychologically, spiritually, and physically that results from reflecting about the things for which we are grateful.

In fact, due to its powerful consequences, gratitude has been one of the three most studied of twenty-four character strengths of people who lead flourishing lives.\(^\text{18}\) The most important of the findings of these studies includes that people who practice gratitude experience more positive emotions, lower stress, and healthier relationships. These studies also show that practicing gratitude physically results in more energy, healthier bodies, better sleep, and increased life span.\(^\text{19}\) Studies have found that gratitude has profound effects on self-esteem, depression, and the prevention of suicidal ideation.\(^\text{20}\)

Practicing gratitude by means of a gratitude journal (e.g., thinking of three things a person is grateful to have in his or her life each morning) has been shown to increase a person’s happiness by 25% over ten weeks.\(^\text{21}\) Another major study found that regularly practicing counting one’s blessings and visualizing our best possible selves elevate and maintain positive mood.\(^\text{22}\)

A 2016 study by Indiana University showed that the effects of gratitude practice can actually make physical changes to the brain that last for extended periods of time. There, researchers found that those who completed the gratitude practices months earlier reported feeling more grateful two weeks after the task than members of the control group and months later showed more

\(^{17}\) See \url{http://www.ppc.sas.upenn.edu/publications.htm}
\(^{19}\) Id.
gratitude-related brain activity in the scanner.  

I have often wondered what happened to me in law school that caused me to be such a negative thinker. Before law school, I could do a number of things that were exciting and fun without a lot of worry. After law school, the idea of the consequences for every possible action automatically flowed through my mind, taking the fun out of some parts of my life. For example, during my third year in law school, a close friend of mine had a bachelor party that would be categorized by almost all people as extremely tame. However, about midnight a few people thought it would be fun to jump off the high diving board in the old swimming pool we grew up swimming in. My mind filled with horror at the felonies that would pile up from such an act. After all, there was a residence adjacent to the pool, it was at night, and I had everyone convicted of burglary and myself barred from practicing law all within a minute of thinking about it.

Some of this is essential to being a good lawyer. If we can’t sift through the facts and spot risk, we can’t foresee problems and help clients effectively. Unfortunately, the problem spotting habits we develop in the legal profession can bleed over into our personal lives and cause us to see too much negatively. This is where gratitude practice can have a substantial impact.

If we don’t use a skill, it atrophies. For most of us, thinking about what is good in our lives on a daily basis is something that was suffocated long ago by the daily anxiety of what our schedule held for our busy day practicing law.

Suggestion: Gratitude Journal or Letter. Become conscious of your gratitude. Studies have shown that taking the time to make a list of things for which you are grateful or writing a letter to someone to express gratitude for that person can result in significant improvement in the way you feel and the amount of happiness you experience. If you doubt the science, try making a list of three to five things for which you are grateful each morning for a week or writing a gratitude letter and see what happens.

b. Help Others.

Service work sounds like just one more thing to add to the list of things you do not have time for. Helping others, however, can be helpful for you, so consider really making time to do it. Obviously, until you secure your oxygen mask, you should not attempt to rescue others. Lawyers have been found to gain “intense satisfaction” from doing service

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work, and studies show it helps improve mental health and happiness.

Evidence suggests that service work can help offset the effects of stress that lawyers face. In a major study of 30,000 people, those who were employed in high stress jobs had a 43% higher rate of death over a ten year period; however, a related study of those who regularly performed service work to give others help, the rate of death was completely normal despite having high stress jobs. Therefore, doing service work is absolutely a strategy that can offset the harmful effects of stress in your practice.

A researcher named Dr. Martin Seligman showed how this kind of work can also increase happiness. In an experiment called “Philanthropy versus Fun,” Seligman divided up his psychology students into two groups. The first partook in pleasurable past times such as eating delicious food and going to the movies. The second group participated in philanthropic activities, volunteering in feeding the homeless or assisting the physically handicapped. What Seligman found was that the satisfaction and happiness that resulted from volunteering was far more lasting than the fleeting reward of food or entertainment. Even if you feel that it is being done for your own selfish gain, try it anyway and before long you will experience a heightened sense of peace, joy and satisfaction in life.

When I was in a particularly flat period in my litigation practice, I was asked to serve on a board and I happily accepted. I later learned that Meals-on-Wheels required its board members to serve, and despite my full schedule, I made the time. It was life-changing for me. I will never forget the tears in my eyes after a visit with one of the first ladies I provided a meal. When I asked her how she was doing that day, she choked up and joyfully thanked me for asking. She told me that the person the day before had just put the food down and left and that she hadn’t spoken to anyone and appreciated my kindness. My worries about my earlier botched deposition melted away in that moment.

Lawyers can do service work for each other as well. This is illustrated by one famous lawyer’s powerful story:


26 See also the following video of Dr. Charles Raison, the Assistant Professor of the Department of Psychiatry and the Director of the Mind/Body Program at Emory University, in which Dr. Raison talks about happiness and what causes it: http://www.youtube.com/watch?v=0orvsH07zeg


Some may recall a little-known member of the Illinois bar, a lawyer who suffered from suicidal depressions as a young man. After losing his true love to an early death, he became so despondent he told others he felt like killing himself. Recognizing his despair, his friends and colleagues in the bar rallied to his support, took away his pistols and knives, spent time with him, and even locked him up to protect him from himself. Thus did Abraham Lincoln survive his suicidal crisis and learn to live with and gain insights from the depressions that revisited him throughout his life. If one life lost to suicide is too many, imagine the cost of not preventing the suicide of our next Abraham Lincoln, who may, right now, be attending law school.30

**Suggestion: Schedule Service Work.** While you may have good intentions and believe in the research that shows how much helping others can improve your life, it means nothing unless you take action. Lawyers rarely take action unless we put it on the calendar. Therefore, decide upon a cause you care about such as Meals-on-Wheels, Big Brothers Big Sisters, the local food bank, a shelter, a church program, or any other helping program that matters to you and sign up for service at least a couple of times per month. Try it and see how your quality of life changes.

**c. Practice Self-Compassion.**

Self-compassion for lawyers sounds like some kind of punch line for a half-decent joke, but this is a strategy that has a lot of research and some remarkable effects behind it. Self-compassion is one of the most powerful tools for resiliency available to attorneys and it is a pretty simple practice to learn.

Essentially, self-compassion is showing oneself the kindness and concern that one would provide to a good friend. Put differently, it is the sensitivity to the experience of one’s suffering and a deep desire to alleviate it.31 The components of self-compassion are self-kindness, common humanity, and mindfulness.32

The research shows that self-compassion significantly reduces anxiety and depression, two of the most prominent problems faced by attorneys.33 Those who practice self-compassion also ruminate far less than those who do not.34 Self-compassion has been found to deactivate the “fight or flight” nervous system that causes so much ongoing stress and returns us to the self-soothing system associated with secure attachment and safety.35 Self-compassion

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32 Id.

33 Id.


35 See P. Gilbert & C. Irons, Focused therapies and compassionate mind training for shame and self-attacking. In P. Gilbert, (Ed.), *Compassion: Conceptualisations, research and*
has been found in a recent study to help people deal with the difficulties of negative life events.\(^{36}\) Furthermore, self-compassion has been shown to help substantially with motivation, coping abilities, and interpersonal relationships.\(^{37}\)

There are many powerful self-compassion practices that a person can find by looking to the numerous resources on the internet, such as Dr. Kristin Neff’s Self-Compassion.org site or Berkely’s Greater Good project.\(^{38}\) The following are examples of some of the many ways that a person could practice self-compassion by writing:

- write yourself a letter as if you were a compassionate friend;
- make a journal of the self-critical thoughts you have and serve as kind critic to those harsh thoughts;
- ask how you might talk to a friend about this; reframe self-critical thoughts as they arise so that they are fair and kind;
- each time a critical thought arises, balance it with a complimentary or kind one.\(^{39}\)

**Suggestion:** Write a Self-Compassion Letter or Critical Thoughts List/Counter-List: Yes it sounds odd, but studies find that writing can be a great way to be compassionate to yourself. Try writing a letter to yourself in a way that you would write a thank you or gratitude letter to a parent for all that a parent has done. You might cover the topics of the hardships you have survived, the people you have helped, and the qualities that have made you make it through life thus far. Alternatively, make a journal of the self-critical thoughts you have and act as defense counsel for yourself by writing out counter-arguments for each of those harsh thoughts.

**d. Develop a Sense of Humor.**

The effects of humor and laughter have been heavily researched and the impacts they have on boosting resilience are amazing. Studies show that having a sense of humor is directly related to reduced stress, better psychological wellbeing, improved coping ability, better perspective, stronger social support, better temperament, and better physical health.\(^{40}\) Humorous reading has been found to help people heal from negative experiences and made more of a healing impact on those negative experiences than positive reading (e.g., reading about a wonderful father’s experience with a successful little-league team).\(^{41}\)

A 2014 study overviewed many important things that humor provides to those with high stress jobs and found that a good


\(^{37}\) See Kristen Neff, Self-Compassion: What it is, What it Does, and How it Relates to Mindfulness, *supra* at p. 133.

\(^{38}\) See http://self-compassion.org and http://greatergood.berkeley.edu/resources/studies#compassion.

\(^{39}\) See Neff, supra, at http://self-compassion.org.


sense of humor may be one of the most important ingredients to resilience. It noted that humor creates a behavioral tendency to engage in acts that promote happiness, that humor is a valuable portal to resilience through comical reframing, and that humor stabilizes positive attitude.42

Due to these extraordinary rates of burnout, depression, and other mental health consequences of chronic stress, having an experience that is fun, silly, and hopefully hilarious is scientifically just what the doctor ordered for addressing or reducing the effects of stress for lawyers. While keeping humor within its appropriate limits in the practice of laws is necessary, particularly in court and in other professional settings, lawyers should try to get a healthy dose of humor and try to take to laughing a little more often to get the positive health benefits overviewed here. We all know that lawyers have been the subject of many jokes, but the time has come for us to do more joking for our own health and resilience.

Suggestion: Write a Top Ten List: Lawyers have funny stories. Write a Letterman style countdown list of the funniest things you have witnessed in a courtroom or in your practice. When you are done, share it!

3. Get Peer and/or Group Support.

There is a body of research showing how connection to others is important to health and that isolation leads to so many mental health problems. Trauma can get worse without processing and having support from those around us that may have had similar experiences.

I have personally benefitted from direct peer support and group support. As an attorney, these things have greatly improved my life. TLAP can provide connection to a trained peer support attorney who has overcome a particular problem at hand and who has signed a confidentiality agreement. TLAP can also provide referrals to therapists who do group work and provide information about attorney-only support groups such as LCL (Lawyers Concerned for Lawyers – weekly meetings for alcohol, drug, depression, and other issues) and other groups that meet in most cities across the state. If you or a lawyer, law student, or judge you know needs help, TLAP is available to provide guidance and support at 1(800)343-TLAP(8527) or at www.tlaphelps.org

4. Practice Mindfulness.

What is mindfulness? Mindfulness is paying attention to the present moment with intention and without judgment. Practicing mindfulness is most often done by focusing on the breath, but there are countless variations of breathing exercises and resources to learn how to build control of your thoughts and worries through a sort of mindfulness practice.43


43 Guided breathing exercises and meditations: http://marc.ucla.edu/body.cfm?id=22; Meditate at your desk:
For attorneys, relaxing can seem almost impossible. The mind is an instrument, but sometimes it seems that the instrument has become the master. Breathing exercises, meditation, and mindfulness practices have proven very effective for attorneys who need to relax, or “quiet the mind.” Much has been written to express how impactful these tools can be to bring about peace in the life of an attorney.

I want to note some interesting findings relevant to lawyers from the mountain of research that illustrates the importance of mindfulness for lawyers. One study that looked at a cell phone application to sample user’s thoughts, feelings and actions at random times throughout the day found that people are least happy at times when their minds are not focused on the action they’re performing. Another study showed that people in the 90th percentile for stress in their lives reduced their stress levels to the 57th percentile after only a couple of weeks of mindfulness breathing exercises just a few minutes a day. Meditation has been shown to increase focus, reduce negative affect, decrease depressive symptoms, and decrease rumination, all things lawyers need.

Another study indicated that meditation increases memory and recall function among those dealing with high stress situations. A recent major study of many of the effects showed strong evidence of the benefits of mindfulness meditation: increased emotional regulation, decreased reactivity, improved relationships, less psychological distress, better physical health, less depression and anxiety, and more focus.

TLAP’s website includes links to several of these wellness resources at www.tlaphelps.org.

Suggestion: Desk Meditation. Studies show that regular meditation can have a major impact on anxiety and improve brain function. Sitting comfortably at your desk,
with feet on the floor and in an upright posture, try to meditate at least 5 minutes at the start of your day before checking voice-messages and email for two weeks and see if there is any noticeable difference in the qualities of your days. Here is an instructional video: https://www.youtube.com/watch?v=nQjMjPQyj8E&feature=youtu.be.

**TLAP is a Safe Place to Get Help.**

It is essential to emphasize and repeat this for those who may be worried: **TLAP is a safe place to get help.** It is confidential and its staff can be trusted. TLAP’s confidentiality was established under Section 476 of the Texas Health & Safety Code. Under this statute, all communications by any person with the program (including staff, committee members, and volunteers), and all records received or maintained by the program, are strictly protected from disclosure. TLAP doesn’t report lawyers to discipline!

**What TLAP Offers.**

Once a lawyer, law student, or judge is connected to TLAP, the resources which can be provided directly to that person include:

- direct peer support from TLAP staff attorneys;
- self-help information;
- connection to a trained peer support attorney who has overcome the particular problem at hand and who has signed a confidentiality agreement;
- information about attorney-only support groups such as LCL (Lawyers Concerned for Lawyers – weekly meetings for alcohol, drug, depression, and other issues) and monthly Wellness Groups (professional speakers on various wellness topics in a lecture format) which take place in major cities across the state;
- referrals to lawyer-friendly and experienced therapists, medical professionals, and treatment centers; and
- assistance with financial resources needed to get help, such as the Sheeran-Crowley Memorial Trust which is available to help
attorneys in financial need with the costs of mental health or substance abuse care.

In addition to helping attorneys by self-referrals or third-party referrals, TLAP staff attorneys bring presentations to groups and organizations across the state to educate attorneys, judges, and law students about a variety of topics, including anxiety, burnout, depression, suicide prevention, alcohol and drug abuse, handling the declining lawyer, tips for general wellness, and more. In fact, TLAP will customize a CLE presentation for your local bar association.

Finally, TLAP provides an abundance of information about wellness on its website. The site offers online articles, stories, blogs, podcasts, and videos regarding wellness, mental health, depression, alcohol and drugs, cognitive impairments, grief, anger and many other issues. Check the site out for yourself at www.tlaphelps.org.

V. FINANCIAL HELP: THE SHEERAN-CROWLEY MEMORIAL TRUST

It is funny how society assumes lawyers are all rich. A 2014 CNN report indicated that, while law school debt averaged $141,000, the average starting U.S. income for attorneys was $62,000. Considering the financial strain many lawyers face and the significant impairment of an attorney struggling with a mental health or substance use problem, you might see how plenty of lawyers cannot afford to get help.

For this reason, in 1995, a small group of generous Texas lawyers created The Patrick D. Sheeran & Michael J. Crowley Memorial Trust. These lawyers knew that about 20% of members of the bar suffer from alcohol or drug problems and that about the same percentage suffer from mental health issues such as depression, anxiety, and burnout. They also knew that, if untreated, these problems would eventually devastate a lawyer’s practice and life. With proper treatment and care, however, many of these lawyers can be restored to an outstanding law practice and a healthy life.

The Trust provides financial assistance to Texas lawyers, law students, and judges who need and want professional help for substance abuse, depression and other mental health issues. To be approved, the applicant must be receiving services from TLAP and must demonstrate a genuine financial need.

Once an individual’s application for assistance is approved by the Trustees, grants are made payable directly to the care provider(s). To help protect the corpus of the Trust and to give applicants a significant stake in their own recovery, all applicants are asked to make a moral commitment to repay the grant. Beneficiaries can receive up to $2,000 for outpatient counseling, medical care, and medication, $3,000 for intensive outpatient treatment and medication, and $8,000 for inpatient treatment.

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The Trust is the only one of its kind in Texas that serves both substance abuse and mental health needs. It has been funded contributions from lawyers and organizations, including the State Bar of Texas, the Texas Center for Legal Ethics, and the Texas Bar College. The Trust is administered by TLAP staff and controlled by a volunteer Board of Trustees who are also members of Texas Lawyers Concerned for Lawyers, Inc., a non-profit corporation that works closely with TLAP.

If you need assistance, or if you would like to help other attorneys in need by contributing to this trust, please contact TLAP at 1-800-343-TLAP (8527)! Also, for more information about the trust or about how to make contributions, see the form attached in the appendix or click here: Sheeran-Crowley Memorial Trust Web Page.

VI. CONCLUSION: Take Action, Call TLAP!

A call to TLAP will connect you to a staff attorney around the clock. A recent study indicated that the number one reason law students in need of help would not seek it was the fear of bad professional consequences (63% indicated this fear) such as losing a job, not being able to take the bar, etc.52 There is no professional consequence for calling TLAP, but there will be a personal consequence for failing to do so if you need help!

Lawyers suffering from cognitive, mental health, or substance use disorders must take action to get better. As Mahatma Gandhi (a lawyer in his younger years) said, “The future depends on what you do today.” If you or a lawyer, law student, or judge you know needs help, TLAP is available to provide guidance and support at 1(800)343-TLAP(8527).

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52 See 2014 ABA/Dave Nee Survey of Law Student Well-Being (co-piloted by David Jaffe and Jerry Organ and funded by the ABA Enterprise Fund and the Dave Nee Foundation).
APPENDIX 1:

HELP AND HOPE: TLAP -- A SAFE PLACE TO GET HELP

Why TLAP?

As you know, practicing law can be an awesome adventure, a wonderful walk, a paralyzing fear factory, a sea of depressing doldrums, or all of the above in the same week, depending on your circumstances, lifestyle and perspective. Research shows that perspective and mental wellbeing are paramount to lawyer happiness. Mark Twain once said, “There has been much tragedy in my life; at least half of it actually happened.” This sort of disconnection between perspective and reality is common for attorneys. The Texas Lawyers Assistance Program (TLAP) is a powerful tool for lawyers, law students, and judges to restore or keep wellness to have a hopeful and happy life practicing law.

Background.

TLAP began in 1989 as a program directed toward helping attorneys suffering from alcoholism. While that role remains important for TLAP (attorneys have twice the rate of alcoholism as the general population), the mission is now much broader.

Currently, approximately half of all assistance provided by TLAP is directed toward attorneys suffering from anxiety, depression, or burnout. Additionally, TLAP helps lawyers, law students, and judges suffering problems such as prescription and other drug use, cognitive impairment, eating disorders, gambling addictions, codependency, and many other serious issues. These problems are very treatable, and TLAP’s staff of experienced attorneys can connect a person-in-need to a variety of life-changing resources.

TLAP is a Safe Place to Get Help.

It is essential to emphasize and repeat this for those who may be worried: TLAP is a safe place to get help. It is confidential and its staff can be trusted. TLAP’s confidentiality was established under Section 476 of the Texas Health & Safety Code. Under this statute, all communications by any person with the program (including staff, committee members, and volunteers), and all records received or maintained by the program, are strictly protected from disclosure. TLAP doesn’t report lawyers to discipline!

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54 See www.texasbar.com/TLAP for resources for most of these problems.
How to Discuss Problems with an Aging or Impaired Lawyer

Call TLAP to Get a Colleague Help.

While the majority of calls to TLAP are self-referrals, other referrals come from partners, associates, office staff, judges, court personnel, clients, family members, and friends. TLAP is respectful and discreet in its efforts to help impaired lawyers who are referred, and TLAP never discloses the identity of a caller trying to get help for an attorney of concern.

Furthermore, calling TLAP about a fellow lawyer in need is a friendly way to help an attorney with a problem without getting that attorney into disciplinary trouble. Texas Health & Safety Code Section 467.005(b) states that “[a] person who is required by law to report an impaired professional to a licensing or disciplinary authority satisfies that requirement if the person reports the professional to an approved peer assistance program.” Further, Section 467.008 provides that any person who “in good faith reports information or takes action in connection with a peer assistance program is immune from civil liability for reporting the information or taking the action.” Id.

What TLAP Offers.

Once a lawyer, law student, or judge is connected to TLAP, the resources which can be provided directly to that person include:

- direct peer support from TLAP staff attorneys;
- self-help information;
- connection to a trained peer support attorney who has overcome the particular problem at hand and who has signed a confidentiality agreement;
- information about attorney-only support groups such as LCL (Lawyers Concerned for Lawyers – weekly meetings for alcohol, drug, depression, and other issues) and monthly Wellness Groups (professional speakers on various wellness topics in a lecture format) which take place in major cities across the state;
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IV. Financial Help: The Sheeran-Crowley Memorial Trust

It is funny how society assumes lawyers are all rich. A 2014 CNN report indicated that, while law school debt averaged $141,000, the average starting U.S. income for attorneys was $62,000. Considering the financial strain many lawyers face and the significant impairment of an attorney struggling with a mental health or substance use problem, you might see how plenty of lawyers cannot afford to get help.

For this reason, in 1995, a small group of generous Texas lawyers created The Patrick D. Sheeran & Michael J. Crowley Memorial Trust. These lawyers knew that about 20% of members of the bar suffer from alcohol or drug problems and that about the same percentage suffer from mental health issues such as depression, anxiety, and burnout. They also knew that, if untreated, these problems would eventually devastate a lawyer’s practice and life. With proper treatment and care, however, many of these lawyers can be restored to an outstanding law practice and a healthy life.

The Trust provides financial assistance to Texas lawyers, law students, and judges who need and want professional help for substance abuse, depression and other mental health issues. To be approved, the applicant must be receiving services from TLAP and must demonstrate a genuine financial need.

Once an individual’s application for assistance is approved by the Trustees, grants are made payable directly to the care provider(s). To help protect the corpus of the Trust and to give applicants a significant stake in their own recovery, all applicants are asked to make a moral commitment to repay the grant. Beneficiaries can receive up to $2,000 for outpatient counseling, medical care, and medication, $3,000 for intensive outpatient treatment and medication, and $8,000 for inpatient treatment.

The Trust is the only one of its kind in Texas that serves both substance abuse and mental health needs. It has been funded contributions from lawyers and organizations, including the State Bar of Texas, the Texas Center for Legal Ethics, and the Texas Bar College. The Trust is administered by TLAP staff and controlled by a volunteer Board of Trustees who are also members.

of Texas Lawyers Concerned for Lawyers, Inc., a non-profit corporation that works closely with TLAP.

If you need assistance, or if you would like to help other attorneys in need by contributing to this trust, please contact TLAP at 1-800-343-TLAP (8527)! Also, for more information about the trust or about how to make contributions, see the form attached in the appendix or click here: Sheeran-Crowley Memorial Trust Web Page.

V. CONCLUSION: Take Action, Call TLAP!

A call to TLAP will connect you to a staff attorney around the clock. A recent study indicated that the number one reason law students in need of help would not seek it was the fear of bad professional consequences (63% indicated this fear) such as losing a job, not being able to take the bar, etc.⁵⁶ There is no professional consequence for calling TLAP, but there will be a personal consequence for failing to do so if you need help!

Lawyers suffering from mental health and substance use disorders must take action to get better. As Mahatma Gandhi (a lawyer in his younger years) said, “The future depends on what you do today.” If you or a lawyer, law student, or judge you know needs help, TLAP is available to provide guidance and support at 1(800)343-TLAP(8527).

APPENDIX 2:

MORE ABOUT THE SHEERAN – CROWLEY MEMORIAL TRUST AND DONATION FORM

The Patrick D. Sheeran & Michael J. Crowley Memorial Trust

Trustees: Mike G. Lee, Dallas; Dicky Grigg, Austin; Bob Nebb, Lubbock

In 1995, a small group of Texas lawyers created The Patrick D. Sheeran & Michael J. Crowley Memorial Trust. They were compelled to do so by the grim knowledge that approximately 15-20% of Texas lawyers suffered from mental illnesses such as substance abuse and depression and that these illnesses, if left untreated, directly impacted a lawyer's practice in myriad negative ways. They also knew that, with proper treatment and mental health care, a lawyer could be restored to a productive life and the ethical practice of law.

The Trust is specifically designed to provide financial assistance to Texas attorneys who need and want treatment for substance abuse, depression and other mental health issues. It serves those whose illnesses have impacted their financial situation and reduced their ability to pay or maintain insurance for necessary mental health care.

All applicants must be receiving services from the Texas Lawyers' Assistance Program and must demonstrate financial need. Once an individual's application for assistance is approved by the Trustees, grants are made payable only to the treatment or provider, after services have been rendered. To help protect the corpus of the Trust and to give applicants a significant stake in their own recovery, all applicants are asked to make a moral commitment to repay the grant. No applicant may be allowed additional grants unless previous grants have been repaid.

The Trust is the only one of its kind in Texas that serves both substance abuse and mental health needs and is currently funded solely by contributions from lawyers. Since 2000, the Trust has raised just over $68,000. Since 2006, the Trust has granted an average of $10,000 per year to lawyers in need of mental health services who could not otherwise afford them, but the need is much greater.

Mental health care is expensive: a psychiatrist charges an average of $300 per hour and a master's level psychotherapist charges $100 per hour. A three month supply of medication to treat depression may cost up to $300. A typical out-patient eight week substance abuse treatment costs $5000, and in-patient substance abuse treatment for one month starts around $12,000. The good news is that lawyers who follow a recommended course of treatment usually respond well and often return to practice relatively quickly. Your generous donation could provide a month of therapy; a three month supply of medication; an out-patient course of treatment; a one month course of in-patient treatment or even more. There are no administrative fees or costs, and volunteer Trustees serve pro bono, to insure that all contributions provide truly valuable and much needed assistance.

In 2010, The Texas Bar Journal published the story of a lawyer who received funds from the Trust. Success speaks more eloquently than any fundraiser's plea:
How to Discuss Problems with an Aging or Impaired Lawyer

“Approximately two years ago I found myself in a deep dark place from which I could see no hope for the future. The Sheeran Crowley Trust provided that hope…. I decided that rehab was appropriate for my situation. The next hurdle was financial…. I was totally surprised that there was some financial assistance available to help with the cost of treatment. I never expected financial assistance via a trust specifically set up to help lawyers like me…. Without the Sheeran Crowley Trust I don’t know where I would be today. They provided the financial backing to get me the help that I needed. I learned the rest was up to me. I’ve remained sober since my release from rehab and I have my law practice back. It’s been almost two years now. Thank God for TLAP. Thank God for the Sheeran Crowley Trust.”

The Trust is named in honor of the first Director of the State Bar of Texas’ Lawyers’ Assistance Program, Patrick D. Sheeran, and Michael J. Crowley, one of the founders of TLAP, who, during their lives, helped many attorneys to achieve recovery from alcohol, drugs, depression and other mental health issues. The Trust is supported by the Texas Lawyers’ Assistance Program and administered by a volunteer Board of Trustees who are also members of Texas Lawyers Concerned for Lawyers, Inc., a non-profit corporation that works closely with TLAP.

The Trust needs your help through your tax deductible contributions. For more information, please contact Bree Buchanan at 800-343-8527 or simply send a check made payable to the Trust, along with a copy of the accompanying form to: The Sheeran-Crowley Trust, c/o Bree Buchanan, P. O. Box 12487, Austin, Texas 78711.

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Yes, I want to make a difference! Please accept my donation to The Patrick D. Sheeran & Michael J. Crowley Memorial Trust.

_____ $100  _____ $5000
_____ $300  _____ $12,000
_____ $1000  _____ Other

☐ I prefer to remain anonymous.

☐ This gift is in memory / honor of: ________________________________.

☐ I have remembered the Trust in my will.

☐ I have purchased a life insurance policy naming The Patrick D. Sheeran & Michael J. Crowley Memorial Trust as beneficiary.

*The Patrick D. Sheeran & Michael J. Crowley Memorial Trust is a 501(c)(3) charitable organization.*

Thank you for your generous contribution!